

## Message from the Chairman of the Board of Supervisors



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In 2019, with the aim of building BOC into a world-class bank in the new era, the Board of Supervisors stimulated vitality, made agile response and achieved breakthroughs in key areas, in compliance with relevant laws and regulations, regulatory requirements and the Articles of Association of the Bank. It diligently supervised the duty performance, strategy implementation, financial management, internal control and risk management, added a great deal of insight and perspective to its work and played a constructive supervisory role with regard to the Bank's development, hence making new achievements in various tasks.

In 2019, the Board of Supervisors accurately pinpointed its position and role within the Bank's corporate governance system, performed its duties in strict accordance with the applicable laws and regulations and as well as the Articles of Association, and stepped up efforts to supervise and assess the duty performance of directors and senior management members, so as to enhance their respective capability in performance. At the same time, it conducted solid strategic and financial supervision. Adhering to routine financial supervision, it made in-depth analysis of the Bank's financial data, paid close attention to the changes in key indicators, and promptly reminded the Board of Directors and the Senior Management to take effective measures to improve the operation and management. Moreover, it tracked the implementation of major initiatives regarding operation and management as well as reform and development so as to continuously enhance the quality and efficiency of supervision. In addition, it maintained keen awareness and understanding of changes in the external environment as well as the new circumstances, problems and challenges faced by the Bank with respect to risk management and internal control. In implementing its risk supervision responsibilities, it remained constantly mindful of worst-case scenarios, increased its awareness of urgency and potential dangers, and focused on preventing and mitigating major risks. It fully leveraged on the supplementary supervisory role of special surveys by incorporating such surveys into the supervision of duty performance, strategy implementation, financial management, internal control, and risk management. These pragmatic and efficient surveys focused attention on the Bank's major decisions, plans and work priorities. By going deeper into the frontline outlets and developing knowledge based on the actual on-the-ground situation, it was able to take into account the big picture, spot the most prominent contradictions and uncover the root causes of problems, thus providing the Board of Directors and the Senior Management with forward-looking and instructive opinions and suggestions. To enable directors and supervisors to take joint actions, it strengthened the information sharing, communication, and interaction with the Board of Directors, producing a synergy across the governance system. Furthermore, it intensified its coordination and cooperation with the second and third lines of

defence, in a bid to develop a broader vision, join forces and improve the supervision efficiency.

In 2019, the Board of Supervisors further strengthened self-improvement, paid attention to constantly improving the supervision capability in practice. It hosted a special seminar to study and improve its ability and efficiency by focusing on the implementation of the guiding principles set forth at the Fourth Plenary Session of the 19th CPC Central Committee and the Bank's work priorities. In addition, special training courses were delivered for supervisors to enhance their knowledge and keep up with changes in the situation and new market requirements. All members of the Board of Supervisors earnestly performed their supervisory duties, actively provided suggestions and recommendations on the development of the Bank, delivered the matters of concern in all kinds, and regularly followed up the rectification progress. The Board of Directors and the Senior Management attached great importance and gave strong support to the work of the Board of Supervisors, carefully studied relevant supervisory reminders it issued, and pushed for rectification, in order to enhance the Bank's operation and management.

In the past year, the Board of Supervisors successfully completed changes to its membership in accordance with the applicable laws and regulations as well as the Articles of Association of the Bank. Mr. LIU Wanming and Mr. CHEN Yuhua ceased to serve as supervisors of the Bank, and Mr. JIA Xiangsen and Mr. ZHENG Zhiguang began to serve as supervisors of the Bank. On behalf of the Board of Supervisors, I would like to express our sincere gratitude to Mr. LIU Wanming and Mr. CHEN Yuhua for their efforts and contributions to the continued and sound development of the Bank during their terms of office, and extend our warm welcome to Mr. JIA Xiangsen and Mr. ZHENG Zhiguang for joining us!

In 2020, under the guidance of Xi Jinping Thought on Socialism with Chinese Characteristics for a New Era, the Board of Supervisors will earnestly implement the regulatory requirements. Centred on the Bank's work arrangements, it will concentrate on the priority tasks and emphasise the efficiency in the supervision of duty performance, strategy implementation, financial management, internal control, and risk management. It will play an even more constructive role in the corporate governance system and make greater contributions to achieving new victories in the Bank's efforts to build a world-class bank in the new era.



**WANG Xiquan**

Chairman of the Board of Supervisors  
27 March 2020